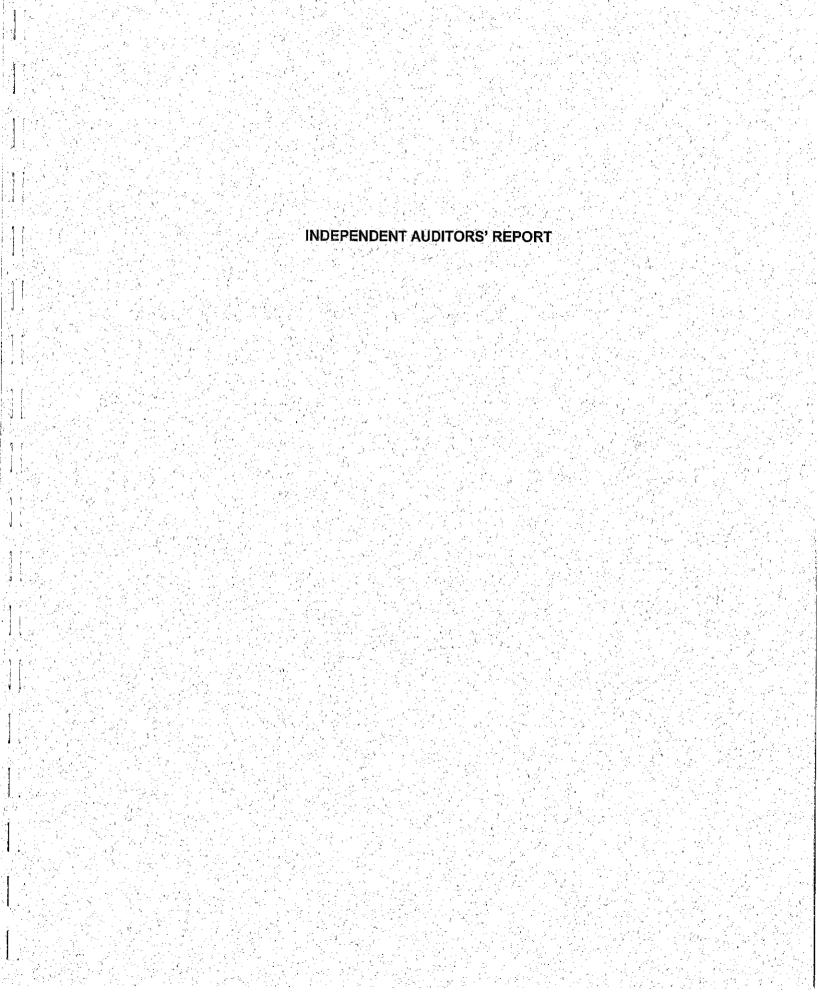
Annual Financial Report

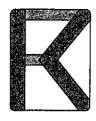
December 31, 2012

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KERBER, ROSE & ASSOCIATES, S.C.

Certified Public Accountants

115 E. Fifth Street • Shawano, WI 54166 (715) 526-9400 • Fax (715) 524-2599

Independent Auditors' Report

Village Board Village of Lena Lena, Wisconsin

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Village of Lena (Village) as of and for the year ended December 31, 2012, and the related notes to the financial statements, which collectively comprise the Village's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Village of Lena as of December 31, 2012, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Change in Accounting Principle

As discussed in Note 1, the Village adopted the provisions of Governmental Accounting Standards Board Statements No. 63, Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, and Net Position, and No. 65, Items Previously Reported as Assets and Liabilities, as of and for the year ended December 31, 2012.

Required Supplementary Information

Management has omitted the management's discussion and analysis that accounting principles generally accepted in the United States of America require to be presented to supplement the basic financial statements. Such missing information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. Our opinion on the basic financial statements is not affected by this missing information.

Accounting principles generally accepted in the United States of America require that the budgetary comparison information on pages 30 through 33 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Village of Lena's basic financial statements. The supplementary information as identified in the table of contents is presented for purposes of additional analysis and is not a required part of the basic financial statements.

The supplementary information is the responsibility of management. The schedule of operating revenues and expenses and detailed budget comparison, except the budget information, was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information, except the budget information, has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of operating revenues and expenses and detailed budget comparison, except the budget information, is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The budgetary information has not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

Herber, Rose & associates, s.c.

Certified Public Accountants

March 28, 2013

FINANCIAL STATEMENTS

Statement of Net Position As of December 31, 2012

		vernmental Activities	I	Business - Type Activities		Total
ASSETS		150110100		1104114100		10141
Current Assets						
Cash	\$	500,055	\$	234,582	\$	734,637
Receivables:	·	.,	·	//	•	, - 1, 1
Taxes		134,891		-		134,891
Customer Accounts Receivable		, -		36,530		36,530
Delinquent Personal Property Taxes		212		_		212
Other Accounts Receivable		1,283		1,580		2,863
Special Assessments		11,744		9,748		21,492
Internal Balances		59,030		(59,030)		-
Prepaids		111,046		-		111,046
Inventories		· -		5,818		5,818
Restricted Cash		50,652		86,563		137,215
Certificate of Deposit		· -		67,331		67,331
Total Current Assets		868,913		383,122		1,252,035
Noncurrent Assets Capital Assets;						
Capital Assets Not Being Depreciated		210,006		763		210,769
Other Capital Assets, Net of Depreciation		1,021,729		2,574,776		3,596,505
Total Noncurrent Assets		1,231,735		2,575,539		3,807,274
TOTAL ASSETS	•	2,100,648		2,958,661		5,059,309
LIABILITIES Current Liabilities						
Accounts Payable		17,884		5,558		23,442
Accrued Liabilities		38,596		5,048		43,644
Accrued Interest Payable		6,959		8,028		14,987
Compensated Absences		· <u>-</u>		17,230		17,230
Current Portion of Long-Term Obligations		25,871		34,506		60,377
Total Current Liabilities		89,310		70,370		159,680
Noncurrent Liabilities						
Noncurrent Portion of Long-Term Obligations	•	213,722		503,570		717,292
TOTAL LIABILITIES	************	303,032		573,940		876,972
DEFERRED INFLOWS OF RESOURCES						
Taxes Levied for Subsequent Year		185,543		-		185,543
Property Tax Equivalent		26,956		**		26,956
TOTAL DEFERRED INFLOWS OF RESOURCES		212,499		7	,	212,499
NET POCITION						
NET POSITION						
Net Investment in Capital Assets		1,026,735		2,037,463		3,064,198
Restricted		-		86,563		86,563
Unrestricted		558,382		260,695		819,077
TOTAL NET POSITION	\$	1,585,117	\$	2,384,721	\$	3,969,838

Statement of Activities

For the Year Ended December 31, 2012

	Program Revenues						
	E	xpenses		arges for Services	Gı	perating rants and atributions	
FUNCTIONS/PROGRAMS							
Governmental Activities:							
General Government	\$	144,153	\$	2,584	\$	-	
Public Safety		174,307		117,047		10,018	
Public Works		136,501		16,898		34,174	
Culture and Recreation		79,776		4,956		32,716	
Conservation and Development		1,250				29,422	
Interest and Fiscal Charges		6,834		-		-	
Total Governmental Activities		542,821		141,485	,	106,330	
BUSINESS-TYPE ACTIVITIES							
Water		116,858		146,336		-	
Sewer		202,163		149,862			
Total Business-Type Activities		319,021		296,198			
TOTAL	\$	861,842	\$	437,683	\$	106,330	

GENERAL REVENUES

Taxes:

Property Taxes, Levied for General Purposes Property Taxes, Levied for Library Intergovernmental Revenues not Restricted to Specific Programs Investment Income Rental Income Miscellaneous

Total General Revenues

TRANSFERS

CHANGE IN NET POSITION

NET POSITION - BEGINNING OF YEAR

NET POSITION - END OF YEAR

Net (Expenses) Revenues and Changes in Net Position

vernmental Activities	Bı	siness-Type Activities	· · · · · · · · · · · · · · · · · · ·	Total
\$ (141,569) (47,242) (85,429) (42,104) 28,172 (6,834) (295,006)	\$	-	\$	(141,569) (47,242) (85,429) (42,104) 28,172 (6,834) (295,006)
 - - - (295,006)		29,478 (52,301) (22,823) (22,823)		29,478 (52,301) (22,823) (317,829)
160,085 22,500		-		160,085 22,500
 166,124 882 15,823 16,507 381,921		1,949 - - 1,949		166,124 2,831 15,823 16,507 383,870
26,956		(26,956)		- 000,070
113,871		(47,830)		66,041
 1,471,246		2,432,551		3,903,797
\$ 1,585,117	\$	2,384,721	\$	3,969,838

Balance Sheet Governmental Funds As of December 31, 2012

		General	D	Fire epartment		Library Fund		Total
ASSETS	•	077.050	ф	400.040	Φ	145 400	ø	E00 055
Cash	\$	277,650	\$	106,919	\$	115,486	\$	500,055
Receivables:		404.004						494 904
Taxes		134,891		-		-		134,891
Delinquent Personal Properly Taxes		212		-		-		212
Accounts		1,283		-		-		1,283
Special Assessments		11,744		-		-		11,744
Prepaids		1,009		110,037		-		111,046
Due from Other Fund		59,030		-		-		59,030
Restricted Cash		50,652		-				50,652
TOTAL ASSETS	\$	536,471	\$	216,956	\$	115,486	\$	868,913
LIABILITIES, DEFERRED INFLOWS, AND FUND BALANCES Liabilities:								
Accounts Payable	\$	15,928	\$	570	\$	1,386	\$	17,884
Accounts Payable Accrued Liabilities	Φ		φ	12,199	Ψ	2,937	Ψ	38,596
	**********	23,460				***************************************		
Total Liabilities		39,388		12,769		4,323		56,480
Deferred Inflows of Resources:								
Taxes Levied for Subsequent Year		185,543		-		-		185,543
Property Tax Equivalent		26,956		-		-		26,956
Unavailable Special Assessments		11,744		-		-		11,744
Total Deferred Inflows of Resources		224,243		<u> </u>		_		224,243
Fund Balances								
Nonspendable:								
Prepaids		1,009		110,037		-		111,046
Delinquent Personal Property Tax Committed:		212		-		**		212
Fire Suppression		Ma.		94,150				94,150
Library Operations				· -		111,163		111,163
Assigned:								
Equipment Fund		30,272		_		-		30,272
Ditch Maintenance		8,195		-		<u>-</u>		8,195
Building Fund		14,161		_		_		14,161
Sewer Replacement Fund		114,039		_		-		114,039
Police Equipment Fund		7,187		_		-		7,187
Street Maintenance		3,000		_				3,000
Unassigned		94,765		_				94,765
Total Fund Balances		272,840		204,187		111,163		588,190
		· · · · · · · · · · · · · · · · · · ·					www.	
TOTAL LIABILITIES, DEFERRED INFLOW OF RESOURCES AND FUND BALANCES		536,471	\$	216,956	\$	115,486	\$	868,913

Reconciliation of the Balance Sheet of Governmental Funds to the Statement of Net Position As of December 31, 2012

Total Fund Balances - Governmental Funds		\$ 588,190)
Total net position reported for governmental activities in the statement of net position is different from the amount reported above as total governmental funds fund balance because:			
Capital assets used in government activities are not financial resources and therefore are not reported in the fund statements. Amounts reported for governmental activities in the statement of net position: Governmental Capital Asset Governmental Accumulated Depreciation	3,003,861 (1,772,126)	1,231,735	5
Other long-term assets are not available to pay current period expenditures and therefore are deferred inflows of resources in the funds. Amounts previously recognized for governmental activities in the statement of net position: Special Assessments		11,744	1
Noncurrent obligations, including bonds and notes payable, are not due in the current period and therefore not reported in the fund statements. Items reported in the statement of net position that are not reported in the funds balance sheet: General Debt Accrued Interest on General Obligation Debt Vested Employee Benefits	(205,000) (6,959) (34,593)	(246,552	<u>2)</u>
Total Net Position - Governmental Activities		\$ 1,585,117	7

Statement of Revenues, Expenditures, and Changes in Fund Balances Governmental Funds For the Year Ended December 31, 2012

REVENUES		General	De	Fire partment	,	Library Fund		Total
Taxes	\$	160,085	\$		\$	22,500	\$	182,585
Intergovernmental	Ψ	230,966	Ψ	86,342	Ψ	31,116	Ψ	348,424
Licenses and Permits		3,207		00,042		51,110		3,207
Fines and Forfeits		30,560		.		_		30,560
Public Charges for Services		17,187		4,353		4,123		25,663
Miscellaneous		20,681		3,396		3,225		27,302
Total Revenues		462,686		94,091		60,964		617,741
, 5 181 110 101 101		102,000		<u> </u>				
EXPENDITURES								
Current:		405.075						405.075
General Government		135,275		40 5 47				135,275
Public Safety		101,704		42,547		-		144,251
Public Works		110,584		Lab.		-		110,584
Culture and Recreation		6,311		-		64,056		70,367
Conservation and Development		1,250		-		-		1,250
Capital Outlay Debt Service:		143,423		-		-		143,423
Principal Retirement		71,804		-		_		71,804
Interest and Fiscal Charges		3,481		_		_		3,481
Total Expenditures		573,832		42,547		64,056		680,435
EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES		(111 146)		E1		(3,092)		(62,694)
OVER (UNDER) EXPENDITURES		(111,146)		51,544		(3,092)		(02,094)
OTHER FINANCING SOURCES								
Sale of Assets		251		_		-		251
Proceeds from Long-Term Debt		131,914		-		-		131,914
Transfer In from Utility		26,956		-				26,956
Total Other Financing Sources		159,121				4		159,121
NET CHANGE IN FUND BALANCES		47,975		51,544		(3,092)		96,427
FUND BALANCES - BEGINNING		224,865		152,643		114,255		491,763
FUND BALANCES - ENDING	\$	272,840	\$	204,187	\$	111,163	\$	588,190

Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balances of Governmental Funds to the Statement of Activities For the Year Ended December 31, 2012

Net Change in Fund Balances - Total Governmental Funds		\$ 96,427
Amounts reported for governmental activities in the statement of activities are different because:		
The acquisition of capital assets are reported in the governmental funds as expenditures. However, for governmental activities those costs are shown in the statement of net position and allocated over their estimated useful lives as annual depreciation expense. Capital outlay reported in governmental fund statements Depreciation expense reported in the statement of activities Amount by which depreciation is less than capital outlay in the current period.	143,423 (68,773)	74,650
The Village disposed of outdated equipment resulting in a reduction of capital assets and recapture of prior year depreciation expenses reported on the statement of activities as a net loss and has no effect on the governmental funds changes in fund balances. The value of capital assets disposed of during the year The amount of depreciation recaptured for the year Amount by which disposal exceeded depreciation	(9,282) 8,008	(1,274)
Vested employee benefits are reported in the government funds when amounts are paid. The statement of activities reports the value of benefits earned during the year. Compensated absences paid in current year Compensated absences benefits earned in current year Amounts paid are less than amounts earned by	10,329 (14,542)	(4,213)
Debt incurred in the governmental funds is reported as an other financing source in the fund financial statements, but is reported as an increase in outstanding long-term debt in the statement of net position, and does not affect the statement of activities.		(131,914)
Repayment of principal on long-term debt is reported in the governmental funds as an expenditure, but is reported as a reduction in long-term debt in the statement of net position and does not affect the statement of activities. The amount of long-term debt principal payments in the current year.		71,804
Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the governmental funds. Special Assessments		11,744
In governmental funds interest payments on outstanding debt are reported as an expenditure when paid. In the statement of activities interest is reported as incurred. The amount of interest paid during the current period	3,481	
The amount of interest accrued during the current period Interest paid is less than interest accrued by	(6,834)	 (3,353)
Change in Net Position - Governmental Activities		\$ 113,871

Statement of Net Position Proprietary Fund As of December 31, 2012

	Water and Sewer Utility
CURRENT ASSETS	
Cash	\$ 234,582
Receivables:	
Customer Accounts Receivable	36,530
Other Accounts Receivable	1,580
Special Assessments	9,748
Inventories	5,818
Restricted Cash	86,563
Certificate of Deposit	67,331
Total Current Assets	442,152
NON-CURRENT ASSETS Capital Assets Water:	
Plant in Service	1,594,972
Accumulated Depreciation	(479,042)
Sewer:	(110,012)
Plant in Service	3,169,594
Accumulated Depreciation	(1,709,985)
Total Non-Current Assets	2,575,539
TOTAL ASSETS	3,017,691
CURRENT LIABILITIES	
Accounts Payable	5,558 .
Due to Other Fund	59,030
Accrued Payroll Expense	5,048
Accrued Interest	8,028
Accrued Compensated Absences	17,230
Current Portion of Long-Term Obligations	34,506
Total Current Liabilities	129,400
	,
NON-CURRENT LIABILITIES Concurrent Portion of Long-Term Obligations	503,570
TOTAL LIABILITIES	632,970
NET POSITION	
Net Investment in Capital Assets	2,037,463
Restricted	86,563
Unrestricted	260,695
TOTAL NET POSITION	\$ 2,384,721

Statement of Revenues, Expenses, and Changes in Net Position Proprietary Fund For the Year Ended December 31, 2012

	Water and Sewer Utility
OPERATING REVENUES	\$ 296,198
OPERATING EXPENSES	
Operation and Maintenance	141,628
Administration and General	43,026
Depreciation	120,392
Total Operating Expenses	305,046
OPERATING LOSS	(8,848)
NON-OPERATING REVENUES (EXPENSES)	
Investment Income	1,949
Interest Expense	(13,975)
Total Non-Operating Revenues (Expenses)	(12,026)
LOSS BEFORE TRANSFERS	(20,874)
TRANSFERS OUT	(26,956)
CHANGE IN NET POSITION	(47,830)
NET POSITION - BEGINNING	2,432,551
NET POSITION - ENDING	\$ 2,384,721

Statement of Cash Flows Proprietary Fund

For the Year Ended December 31, 2012

	w	ater and Sewer Utility
CASH FLOWS FROM OPERATING ACTIVITIES Cash Received from Customers Cash Paid to Suppliers for Goods and Services Cash Paid to Employees for Services	\$	315,267 (113,317) (73,465)
Net Cash Flows From Operating Activities		128,485
CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES Tax Equivalent Paid to Municipality		(26,956)
CASH FLOWS FROM INVESTING ACTIVITIES Investment Income Received Redemptions of Certificate of Deposits Net Cash Flows From Investing Activities		1,949 6,354 8,303
CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES Acquisition of Capital Assets Proceeds from Long-Term Debt Principal Payments on Long-Term Debt Interest Paid Net Cash Flows From Capital and Related Financing Activities	,	(19,672) 35,754 (20,747) (14,062) (18,727)
NET INCREASE IN CASH		91,105
CASH - BEGINNING		230,040
CASH - ENDING	\$	321,145
CASH FLOWS FROM OPERATING ACTIVITIES Operating Loss Adjustments to Reconcile Operating Loss to Net Cash Flows from Operating Activities: Non-Cash Items:	\$	(8,848)
Depreciation Changes in Operating Assets and Liabilities:		120,392
Accounts Receivable Accounts Payable Accrued Liabilities		19,069 (5,956) 326
Accrued Compensated Absences NET CASH FLOWS FROM OPERATING ACTIVITIES	\$	1,222 128,485

Statement of Cash Flows - Continued Proprietary Fund For the Year Ended December 31, 2012

	v	later and Sewer Utility
RECONCILIATION OF CASH PER STATEMENT OF NET POSITION TO STATEMENT OF CASH FLOWS		
Statement of Net Position Proprietary Fund:		
Cash	\$	234,582
Restricted Cash		86,563
CASH PER STATEMENT OF CASH FLOWS	\$	321,145

Statement of Net Position Fiduciary Fund As of December 31, 2012

		Agency
ASSETS	Barra Article Control	
Cash	\$	157,122
Taxes Receivable		418,435
Total Assets		575,557
LIABILITIES		
Due to Other Taxing Units	<u>\$</u>	575,557

Notes to Financial Statements December 31, 2012

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

This summary of significant accounting policies of the Village of Lena (Village) is presented to assist in understanding the Village's financial statements. The financial statements and notes are representations of the Village's management who is responsible for the integrity and objectivity of the financial statements. These accounting policies conform with accounting principles generally accepted in the United States of America and have been consistently applied in the preparation of the financial statements. The Governmental Accounting Standards Board (GASB) is the accepted standards setting body for establishing governmental accounting and financial reporting principles.

REPORTING ENTITY

This report includes all of the funds of the Village of Lena. The reporting entity for the Village consists of the primary government. Component units are legally separate organizations for which the elected officials of the primary government are financially accountable. The primary government is financially accountable if it appoints a voting majority of the organization's governing body and (1) it is able to impose its will on that organization or (2) there is a potential for the organization to provide specific financial benefits to or burdens on the primary government. The primary government may be financially accountable if an organization is fiscally dependent on the primary government. The Village has not identified any component units that are required to be included in the financial statements.

GOVERNMENT-WIDE FINANCIAL STATEMENTS

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of the Village. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment is offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to customers or applicants who purchase, use or directly benefit from goods, services, or privileges provided by a given function or segment, and 2) operating grants and contributions. Taxes and other items not properly included as program revenues are reported instead as general revenues.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements...

FUND FINANCIAL STATEMENTS

Separate financial statements are provided for governmental funds, proprietary funds and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major proprietary funds are reported as separate columns in the fund financial statements.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the water and sewer utility enterprise fund are charges to customers for sales and services. Operating expenses for enterprise funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

Notes to Financial Statements
December 31, 2012

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

FUND FINANCIAL STATEMENTS - Continued

Fund financial statements of the reporting entity are organized into individual funds each of which are considered to be separate accounting entities. Each fund is accounted for by providing a separate set of self-balancing accounts which constitute its assets, deferred outflows of resources, liabilities, deferred inflows of resources, fund equity, revenues, and expenditures/expenses.

Funds are organized as major funds or non-major funds within the governmental and proprietary statements. An emphasis is placed on major funds within the governmental and proprietary categories. A fund is considered major if it is the primary operating fund of the Village or meets the following criteria:

- a. Total assets plus deferred outflows of resources, liabilities plus deferred inflows of resources, revenues, or expenditures/expenses of that individual governmental or proprietary fund are at least 10 percent of the corresponding total for all funds of that category or type and
- b. The same element that met the 10 percent criterion in (a) is at least 5 percent of the corresponding element total for all governmental and proprietary funds combined.
- c. In addition, any other governmental fund that the Village believes is particularly important to financial statement users may be reported as a major fund.

Governmental Funds

Governmental funds are identified as either general or special revenue based upon the following guidelines.

General Fund

The general fund is the primary operating fund of the Village and is always classified as a major fund. It is used to account for all financial resources except those required to be accounted for in another fund.

Special Revenue Funds

Special revenue funds are used to account for the proceeds of specific revenue sources (other than major capital projects) that are legally restricted to expenditures for specified purposes.

Business-Type Activities

Proprietary Funds

Enterprise Funds

Enterprise funds may be used to account for activities where a fee is charged to external users for goods and services. Enterprise activities must include operations (a) that are financed with debt that is secured solely by the pledge of the net revenues of the fund, or (b) where laws or regulations require that the costs of the activity be recovered with fees and charges, or (c) where the fees and charges are priced in a way designed to recover the costs of the activity.

Notes to Financial Statements
December 31, 2012

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

FUND FINANCIAL STATEMENTS (Continued)

Fiduciary Funds

Agency Funds

Agency funds are used to account for assets held by the Village as an agent for individuals, private organizations, and/or other governmental units.

Major Funds

The Village reports the following major governmental funds:

The general fund, which accounts for the Village's primary operating activities.

The fire department fund, which accounts for the resources accumulated and payments made for the operation of the fire department.

The *library fund*, which accounts for the resources accumulated and payments made for the operation of the library.

The Village reports the following major proprietary fund:

The water and sewer utility, which operates the water distribution system and the sewage treatment plant, sewage pumping stations and collection systems.

Fiduciary Funds

The Village reports the following agency fund:

The tax collection fund, which accounts for taxes and deposits collected by the Village, acting in the capacity of an agent, for distribution to other governmental units or designated beneficiaries.

MEASUREMENT FOCUS AND BASIS OF ACCOUNTING

The accounting and financial reporting treatment is determined by the applicable measurement focus and basis of accounting. Measurement focus indicates the type of resources being measured such as current financial resources (current assets, current deferred outflows of resources, current liabilities, and current deferred inflows of resources) or economic resources (all assets, deferred outflows of resources, liabilities, and deferred inflows of resources). The basis of accounting indicates the timing of transactions or events for recognition in the financial statements.

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenues as soon as all eligibility requirements imposed by the provider have been met.

Notes to Financial Statements
December 31, 2012

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

MEASUREMENT FOCUS AND BASIS OF ACCOUNTING (Continued)

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Village considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

CASH

Cash deposits consist of demand and time deposits with financial institutions and are carried at cost. For purposes of the statement of cash flows, all cash deposits and highly liquid investments (including restricted assets) with a maturity of three months or less from the date of acquisition are considered to be cash equivalents.

ACCOUNTS RECEIVABLE

Accounts receivable are recorded at gross amounts with uncollectible amounts recognized under the direct write-off method. No allowance for uncollectible accounts has been provided since it is believed that the amount of such allowance would not be material to the financial statements.

INVENTORIES

Proprietary fund inventories are generally used for construction and for operation and maintenance work and are not for resale. They are valued at cost based on weighted average, and charged to construction or operations and maintenance expense when used. Governmental fund inventory items are charged to expenditure accounts when purchased.

SPECIAL ASSESSMENTS

Special assessments consist of capital projects constructed through non-special assessment debt. In governmental fund financial statements, special assessments are recorded as receivables and deferred inflows of resources when the related capital outlays are made and are recorded as revenues when due and payable. In the government-wide financial statements and proprietary funds, special assessments are recorded as receivables and capital contribution revenue when the capital outlays are made. All special assessments are due when billed and may be paid on an installment basis with interest. The method of enforcing collections is the same as for general Village taxes.

Notes to Financial Statements December 31, 2012

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

CAPITAL ASSETS

Capital assets, which include property, plant and equipment, and infrastructure, are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Capital assets are defined by the Village as assets with an initial, individual cost of \$1,000 or higher and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. General infrastructure assets acquired or constructed prior to January 1, 2004 are not reported in the financial statements. Donated capital assets are recorded at estimated fair value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend asset lives are not capitalized.

Property, plant and equipment of the Village are depreciated using the straight-line method over the following estimated useful lives:

	Years					
Assets	Governmental Activities	Business-Type Activities				
Buildings, Improvements, and Utility Plant	20 - 50	25 - 100				
Machinery and Equipment	3 - 10	3 - 10				
Infrastructure	30 - 50	-				

COMPENSATED ABSENCES

Under terms of employment, employees are granted sick leave and vacations in varying amounts. Only benefits considered to be vested are disclosed in these statements.

Vacation leave is required to be used in the year earned, unless approved to be carried over. Carryovers of unused vacation leave are limited to a maximum of one week.

LONG-TERM OBLIGATIONS

The accounting treatment of long-term debt depends on whether it is reported in the government-wide or fund financial statements.

All long-term debt to be repaid from governmental and business-type resources are reported as liabilities in the government-wide statements. The long-term debt consists of state trust fund loans.

Long-term debt for governmental funds is not reported as a liability in the governmental fund financial statements. The debt proceeds are reported as an other financing source and payment of principal and interest reported as expenditures. The accounting in proprietary funds is the same in the fund statements as it is in the government-wide statements.

Notes to Financial Statements December 31, 2012

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

INTERFUND TRANSACTIONS

Interfund transactions are reflected as either loans, services provided, reimbursements or transfers. Loans are reported as receivables and payables as appropriate, are subject to elimination upon consolidation and are referred to as either "due to/from other funds" (i.e. the current portion of interfund loans) or "advances to/from other funds" (i.e. the noncurrent portion of intefund loans). Any residual balances outstanding between the governmental activities and the business-type activities are reported in the government-wide financial statements as "internal balances." Advances between funds, as reported in the fund financial statements, are reported as a nonspendable in applicable governmental funds to indicate that they are not available for appropriation and are not available financial resources.

Services provided, deemed to be at market or near market rates, are treated as revenues and expenditures/expenses. Reimbursements are when one fund incurs a cost, charges the appropriate benefitting fund and reduces its related cost as a reimbursement. All other interfund transactions are treated as transfers. Transfers between governmental or proprietary funds are netted as part of the reconciliation to the government-wide presentation.

DEFERRED OUTFLOWS/INFLOWS OF RESOURCES

In addition to assets, the statement of net position and balance sheet reports a separate section for deferred outflows of resources. This separate financial statement element, *deferred outflows of resources*, represents a consumption of net position that applies to a future period(s) and so will *not* be recognized as an outflow of resources (expense/expenditure) until then. The government has no items that qualify for reporting in this category.

In addition to liabilities, the statement of net position and balance sheet reports a separate section for deferred inflows of resources. The separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until that time.

The government-wide financial statement has only two types of items that qualify for reporting in this category. Accordingly, the items, *taxes levied for subsequent year* and *property tax equivalent*, are reported in the statement of net position. The governmental funds report unearned revenues from two sources: property taxes and special assessments.

CLAIMS AND JUDGMENTS

Claims and judgments are recorded as liabilities if all the conditions of Governmental Accounting Standards Board pronouncements are met. Claims and judgments that would normally be liquidated with expendable available financial resources are recorded during the year as expenditures in the governmental fund types. If they are not to be liquidated with expendable available financial resources, no liability is recognized in the governmental fund statements. The related expenditure is recognized when the liability is liquidated. Claims and judgments are recorded in the government-wide and proprietary funds statements as expenses when the related liabilities are incurred. There were no significant claims or judgments at year end.

Notes to Financial Statements December 31, 2012

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

EQUITY CLASSIFICATIONS

In fiscal 2012, the Village implemented Governmental Accounting Standards Board Statements No. 63 and No. 65, Financial Reporting of Deferred Outflows of Resources, Deferred Inflows of Resources, Net Position and Items Previously Reported as Assets and Liabilities. The affect for the Village is previously reported net assets are reported as net position and unearned tax revenue is now considered deferred inflows of resources.

Government-Wide Statements

Equity is classified as net position and displayed in three components.

- Net investment in capital assets Consists of capital assets including restricted capital assets, net of
 accumulated depreciation and reduced by the outstanding balances of any bonds, mortgages, notes or other
 borrowings that are attributable to the acquisition, construction, or improvement of those assets.
- Restricted component of net position Consists of resources with constraints placed on their use either by 1) external groups such as creditors, grantors, contributors, or laws or regulations of other governments or, 2) by law through constitutional provisions or enabling legislation reduced by liabilities related to those assets.
- Unrestricted component of net position Is the net amount that does not meet the definition of "restricted" or "net investment in capital assets."

When both restricted and unrestricted resources are available for use, it is the Village's policy to use restricted resources first, then unrestricted resources as they are needed.

Fund Financial Statements

Fund balance is classified as either 1) nonspendable, 2) restricted, 3) committed, 4) assigned, or 5) unassigned.

Nonspendable fund balance represents amounts that cannot be spent due to form (such as inventories and prepaid amounts), or amounts that must be maintained intact legally or contractually (such as the principal of a permanent fund).

Restricted fund balance represents amounts constrained for a specific purpose by external parties, constitutional provision or enabling legislation.

Committed fund balance represents amounts constrained for a specific purpose by a government using its highest level of decision-making authority. It would require action by the same group to remove or change the constraints placed on the resources. The action to constrain resources must occur prior to year-end; however, the amount can be determined in the subsequent period. The Village Board is the decision-making authority that can, by adoption of a resolution prior to the end of the fiscal year, commit fund balance.

Assigned fund balance, in the general fund, represents amounts constrained by the Village Board for a specific intended purpose. The Village has not delegated that authority to others. Assigned fund balance in all other governmental funds represents any positive remaining amount after classifying nonspendable, restricted or committed fund balance.

Unassigned fund balance, in the general fund, represents amounts not classified as nonspendable, restricted, committed or assigned. The general fund is the only fund that would report a positive amount in the unassigned fund balance.

The Village, unless otherwise required by law or agreements, spends funds in the following order: restricted first, then committed, then assigned, and lastly unassigned.

The Village has not adopted a minimum fund balance policy.

Notes to Financial Statements
December 31, 2012

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

USE OF ESTIMATES

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenditures/expenses during the reporting period. Actual results may differ from these estimates.

NOTE 2 - CASH

The Village is authorized to invest its funds in accordance with Wisconsin Statutes. Allowable investments are as follows:

- Time deposits in any credit union, bank, savings bank or trust company maturity in three years or less.
- Bonds or securities of any county, city, drainage district, technical college district, village, town, or school
 district of the state. Also, bonds issued by a local exposition district, local professional baseball park district,
 local professional football stadium district, local cultural arts district or by the University of Wisconsin
 Hospitals and Clinics Authority.
- Bonds or securities guaranteed by the federal government.
- The Local Government Pooled Investment Fund and the Wisconsin Investment Trust.
- Any security maturing in seven years or less and having the highest or second highest rating category of a nationally recognized rating agency.
- Securities of an open end management investment company or investment trust, subject to various conditions and investment options.
- Repurchase agreements with public depositories, with certain conditions.

Additional restrictions could arise from local charters, ordinances, resolutions and grant regulations of the Village.

At December 31, 2012, the Village's bank balance of cash was \$1,099,973. The Village maintains its cash accounts at one financial institution. Custodial credit risk for deposits is the risk that in the event of a bank failure, the Village's deposits may not be returned. The Village does not have a deposit policy for custodial credit risk.

Deposits in each bank are insured by the FDIC up to \$250,000 for the combined amounts of all time and savings accounts (including NOW accounts); up to \$250,000 for the combined amount of all interest bearing demand deposit accounts, and unlimited coverage for noninterest-bearing demand deposit accounts.

Bank accounts are also insured by the State Deposit Guarantee Fund (SDGF) in the amount of \$400,000. However, due to the relatively small size of the Guarantee Fund in relationship to the total deposits covered and other legal implications, recovery of material principal losses may not be significant to individual municipalities. This coverage has not been considered in comparing the amount of uninsured deposits below.

The following represents a summary of deposits as of December 31, 2012:

Total	\$	1,099,973
Uncollateralized	-	301,177
Collateralized with Securities held by the Pledging of Financial Institution in the Village's Name		536,217
Fully Insured Deposits	\$	262,579

Notes to Financial Statements December 31, 2012

NOTE 3 - RESTRICTED ASSETS

Restricted assets on December 31, 2012 consisted of cash totaling \$137,215 held for the following purposes:

General Fund	*	#2.0F0
Advance Tax Collection	\$	50,652
Enterprise Fund		
Equipment Replacement		78,755
Debt Service	<u> </u>	7,808
Total Restricted Assets	<u>\$</u>	137,215

NOTE 4 - PROPERTY TAXES

The Village bills and collects its own property taxes and also levies for the Lena School District, Oconto County, Northeast Wisconsin Technical College, and the State of Wisconsin.

Property taxes consist of taxes on real estate and personal property. They are levied during December and become an enforceable lien on property the following January 1. Property taxes are payable in various options depending on the type and amount. Personal property taxes are payable on or before January 31 in full. Real estate taxes are payable in full by January 31, or in two equal installments on or before January 31, and July 31. Real estate taxes not paid by July 31 are assumed by the County as part of the August tax settlement. Delinquent personal property taxes remain the collection responsibility of the Village.

NOTE 5 - INTERFUND RECEIVABLE, PAYABLES AND TRANSFERS

Interfund receivables and payables between individual funds of the Village as of December 31, 2012 are detailed below:

Receivable Fund	Payable Fund	<i>F</i>	Amount	Purpose			
General Fund	Water & Sewer Utility	\$	59,030	Year End Cash Flow Timing			

Interfund transfers for the year ended December 31, 2012 as shown in the governmental and proprietary funds statements were as follows:

	 anster To neral Fund	Purpose
Transfer From Water and Sewer Utility	\$ 26,956	Tax Equivalent

NOTE 6 - CAPITAL ASSETS

Capital asset activity for the year ended December 31, 2012 was as follows:

	E	Beginning						Ending		
		Balance	<u>lr</u>	creases	Deci	eases		Balance		
Governmental Activities										
Capital Assets not being										
Depreciated:			_							
Land and Improvments	\$	100,006	\$	110,000		-	\$	210,006		
Other Capital Assets										
Buildings and Improvements		920,810		9,461		-		930,271		
Machinery and Equipment		1,554,413		6,790		9,282		1,551,921		
Infrastructure		294,491		17,172		-		311,663		
Total Capital Assets being										
Depreciated		2,769,714		33,423		9,282		2,793,855		
Less Accumulated Depreciation for:										
Buildings and Improvements		(408,681)		(20,774)		_		(429,455)		
Machinery and Equipment		(1,279,872)		(41,295)		(8,008)		(1,313,159)		
Infrastructure		(22,808)		(6,704)		-		(29,512)		
Total Accumulated		(==1000)		(0)1017			_	(20,012)		
Depreciation		(1,711,361)		(68,773)		(8,008)		(1,772,126)		
Total Capital Assets Being		<u> </u>				(-)/		(1,1/1,2,1,2,4/		
Depreciated, Net of										
Depreciation		1,058,353		(35,350)		1,274		1,021,729		
Governmental Activities Capital				*************************************		·				
Assets, Net of Accumulated										
Depreciation	\$	1,158,359	\$	74,650		1,274	\$	1,231,735		
Business-Type Activities										
Capital Assets not Being										
Depreciated:										
Land	\$	763	\$	-	\$		\$	763		
Construction in Progress				12,625		12,625		_		
Total Capital Assets not being										
Depreciated	P44	763	W	12,625		12,625		763		
Capital Assets being Depreciated										
Utility Plant		4,747,631		19,672		3,500		4,763,803		
Less: Accumulated					-					
Depreciation		(2,072,135)	P	(120,392)	b	(3,500)		(2,189,027)		
Total Capital Assets being										
Depreciated, Net of Depreciation		2,675,496		(100,720)	1	**	Décomo	2,574,776		
Business-Typ Activities Capital										
Assets, Net of Accumulated										
Depreciation	\$	2,676,259	\$	(88,095)	\$	12,625	\$	2,575,539		
	-									

Notes to Financial Statements December 31, 2012

NOTE 6 - CAPITAL ASSETS (Continued)

Depreciation expense was charged to functions of the Village as follows:

Governmental Activities:		
General Government	\$	4,665
Public Safety		28,782
Public Works		25,917
Culure and Recreation		9,409
Total Depreciation Expense - Governmental Activities	\$	68,773
Business-Type Activities:		
Water Utility	\$	33,570
Sewer Utility	411	86,822
Total Depreciation Expense - Business-Type Activities	\$	120,392

NOTE 7 - LONG-TERM OBLIGATIONS

The following is a summary of changes in long-term obligations of the Village for the year ended December 31, 2012:

	Outstanding 1/1/12		In	Increases Decreases		creases	Outstanding 12/31/12		Due Within One Year	
Governmental Activites: General Obligation Debt: State Trust Fund Loans Vested Compensated	\$	144,890	\$	131,914	\$	71,804	\$	205,000	\$	12,195
Absences		30,380		14,542		10,329		34,593		13,676
Total Governmental Activities Long-Term Liabilities	\$	175,270	\$	146,456	\$	82,133	\$	239,593	\$	25,871
Business-Type Activities General Obligation Debt										
State Trust Fund Loans	\$	285,454	\$	35,754	\$	8,462	\$	312,746	\$	21,917
Clean Water Loans		237,615		_		12,285	\$	225,330		12,589
Total Business-Type Activities Long-Term										
Liabilities	\$	523,069	\$	35,754	\$	20,747	\$	538,076	\$	34,506

Total interest paid during the year on long-term debt totaled \$17,456.

Notes to Financial Statements
December 31, 2012

NOTE 7 - LONG-TERM OBLIGATIONS (Continued)

	Date of Issuance	Final Maturity	Interest Rates	Original Indebtedness		-	salance 2/31/12
Governmental Activities		······					
Long-Term Obligations							
2011 State Trust Loan	10/12/11	03/15/21	3.75%	\$	73,086	\$	73,086
2012 State Trust Loan	03/06/12	03/15/21	3.75%		21,914		21,914
2012 State Trust Loan	05/01/12	03/15/32	4.00%		110,000		110,000
Total Governmental Activities Long	-Term Obligations					\$	205,000
Business-Type Activities							
Long-Term Obligations							
2005 State Trust Fund Loan	10/24/05	03/15/25	5.00%	\$	79.878	\$	63,245
2005 State Trust Fund Loan	12/13/05	03/15/25	5.00%	·	120,122		94,501
2011 State Trust Fund Loan	10/12/11	03/15/21	3.75%		119,245		119.246
2012 State Trust Fund Loan	03/06/12	03/15/21	3.75%		35.754		35.754
2007 Clean Water Fund Loan	05/09/07	05/01/27	2.475%		283,857		225,330
Total Business-Type Activities Long	g-Term Obligations					\$	538,076

Debt service requirements to maturity are as follows:

		Governmen	tal Act	tivities	Business-Type Activities			Business-Type Activities					To	tal	
	F	rincipal	Ī1	Interest		Principal		nterest	F	rincipal		nterest			
2013	\$	12,195	\$	8,681	\$	34,505	\$	21,217	\$	46,700	\$	29,898			
2014		13,337		7,538		37,775		17,944		51,112		25,482			
2015		13,851		7,024		39,151		16,563		53,002		23,587			
2016		14,373		6,502		40,562		15,149		54,935		21,651			
2017		14,940		5,935		42,067		13,639		57,007		19,574			
2018-2022		70,975		20,582		213,826		43,722		284,801		64,304			
2023-2027		29,471		10,807		130,190		9,980		1 59,661		20,787			
2028-2032		35,858		4,420		_		.		35,858		4,420			
	\$	205,000	\$	71,489	\$	538,076	\$	138,214	\$	743,076	\$	209,703			

Estimated payments of accumulated employee benefits and other commitments are not included in the above schedule.

The 2012 equalized valuation of the Village as certified by the Wisconsin Department of Revenue is \$30,416,700. The legal debt limit and margin of indebtedness as of December 31, 2012, in accordance with Wisconsin Statutes follows:

Debt Limit (5% of \$30,416,700)	\$ 1,520,835
Deduct Long-Term Debt Applicable to Debt Margin	 517,746
Remaining Margin of Indebtedness Available	\$ 1,003,089

Notes to Financial Statements December 31, 2012

NOTE 7 - LONG TERM DEBT OBLIGATIONS (Continued)

Utility Revenues Pledged

The Village has pledged future revenue derived from the Sewerage System, net of specified operating expenses, to repay the Clean Water Fund Loan. Proceeds from the bonds provided financing for the construction or acquisition of capital assets used within the utility. The loan is payable from Sewerage System net revenues and is payable through 2027. The total principal and interest remaining to be paid on the bonds is \$269,696. Principal and interest paid for the current year and total Sewerage System net revenues were \$18,014 and \$149,862, respectively.

NOTE 8 - FUND EQUITY

GOVERNMENT-WIDE STATEMENTS

Net position reported on the government-wide statement of net position at December 31, 2012 includes the following:

	Governmental Activities		Business-Type Activities		Total	
Net Investment in Capital Assets			<u> </u>			
Net Capital Assets	\$	1,231,735	\$	2,575,539	\$	3,807,274
Less: Related Long-Term Debt Outstanding		205,000		538,076		743,076
Net Investment in Capital Assets		1,026,735		2,037,463		3,064,198
Restricted for:						
Equipment Replacement		-		78,755		78,755
Debt Service		_		7,808		7,808
Total Restricted		-		86,563		86,563
Unrestricted	*	558,382		260,695		819,077
Total Government-Wide Net Position	\$	1,585,117	\$	2,384,721	\$	3,969,838

NOTE 9 - DEFINED BENEFIT PENSION PLAN

All eligible Village of Lena employees participate in the Wisconsin Retirement System (System), a cost-sharing multiple-employer, defined benefit, public employee retirement system. All employees initially employed by a participating System employer prior to July 1, 2011, expected to work at least 600 hours a year and expected to be employed for at least one year from employee's date of hire are eligible to participate in the System. All employees, initially employed by a participating System employer on or after July 1, 2011, and expected to work at least 1,200 hours a year and expected to be employed for at least one year from employee's date of hire are eligible to participate in the System.

Prior to June 29, 2011, covered employees in the General Support Personnel category were required by statue to contribute 6.5% of their salary (3.9% for Executives and Elected Officials, 5.8% for Protective Occupations with Social Security, and 4.8% for Protective Occupations without Social Security) to the plan. Employers could make these contributions to the plan on behalf of employees. Employers were required to contribute an actuarially determined amount necessary to fund the remaining projected cost of future benefits.

Notes to Financial Statements
December 31, 2012

NOTE 9 - DEFINED BENEFIT PENSION PLAN (Continued)

Effective the first day of the first pay period on or after June 29, 2011 the employee required contribution was changed to one-half of the actuarially determined contribution rate for General category employees, including Executives and Elected Officials. Required contributions for protective contributions are the same rate as general employees. Employers are required to contribute the remainder of the actuarially determined contribution rate. The employer may not pay the employee required contribution unless provided for by an existing collective bargaining agreement. Contribution rates for 2012 are:

	<u>Employee</u>	Employer
General	5.90%	5.90%
Executives & Elected Officials	7.05%	7.05%
Protective with Social Security	5.90%	9.00%
Protective without Social Security	5.90%	11.30%

The payroll for the Village of Lena employees covered by the System for the year ended December 31, 2012, was \$186,160; the employer's total payroll was \$247,649. The total required contributions for the year ended December 31, 2012, was \$23,995, which consisted of \$13,609, or 7.0% of payroll from the employer, and \$10,926, or 5.9% from the employees. Total contributions for the years ended December 31, 2011 and 2010 were \$23,066 and \$20,881, respectively.

Employees who retire at or after 65 (62 elected officials and 54 for protective occupation employees with less than 25 years of service, 53 for protective employees with more than 25 years of service), are entitled to receive a retirement benefit. Employees may retire at age 55 (50 for protective occupation employees) and receive actuarially reduced benefits. The factors influencing the benefit are: (1) final average earnings, (2) years of creditable service and (3) a formula factor. A final average earnings is the average of the employee's three highest years' earnings. Employees terminating covered employment and submitting application before becoming eligible for a retirement benefit may withdraw their contributions and, by doing so, forfeit all rights to any subsequent benefit. For employees beginning participation on or after January 1, 1990, and no longer actively employed on or after April 24, 1998, creditable service in each of five years is required for eligibility for a retirement annuity. Participants employed prior to 1990 and on or after April 24, 1998 and prior to July 1, 2011 are immediately vested. Participants who initially become System eligible on or after July 1, 2011 must have five years of creditable service to be vested.

The System also provides death and disability benefits for employees. Eligibility and the amount of all benefits are determined under Chapter 40 of Wisconsin Statutes. The System issues an annual financial report that may be obtained by writing to the Department of Employee Trust Funds, P.O. Box 7931, Madison, WI 53707-7931.

NOTE 10 - RISK MANAGEMENT

The Village is exposed to various risks of loss related to torts; theft of, damage to, or destruction of assets; errors and omissions; injuries to employees; employee health claims; unemployment compensation claims; and environmental damage for which the Village purchases commercial insurance. There has been no reduction in insurance coverage from the prior year. Insurance settlements for claims resulting from the risks covered by commercial insurance have not exceeded the insurance coverage in the past three years.

Notes to Financial Statements
December 31, 2012

NOTE 11 - CONTINGENCIES

From time to time the Village is involved in legal actions and claims, most of which normally occur in governmental operations. In the opinion of Village management, these issues, and any other proceedings known to exist at December 31, 2012, are not likely to have a material adverse impact on the Village's financial position.

Funding for the operating budget of the Village comes from many sources, including property taxes, grants and aids from other units of government, user fees, fines and permits, and other miscellaneous revenues. The State of Wisconsin provides a variety of aid and grant programs which benefit the Village. Those aid and grant programs are dependent on continued approval and funding by the Wisconsin governor and legislature through their budget processes. Any changes made by the State to funding or eligibility of local aid programs could have a significant impact on the future operating results of the Village.

NOTE 12 - PROPERTY TAX LIMITS

As part of Wisconsin Act 32, in 2011 and all future years, a municipality is allowed to increase its levy over the amount it levied in the prior year by the percentage increase in equalized value from net new construction or zero percent. Changes in debt service from one year to the next are generally exempt from this limit.

NOTE 13 - MAJOR CUSTOMER

Saputo Cheese USA accounted for \$91,278 of the water and sewer utility revenues during 2012.

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REQUIRED SUPPLEMENTARY INFORMATION

Schedule of Revenues, Expenditures and Changes in Fund Balance Budget and Actual General Fund For the Year Ended December 31, 2012

Taxes \$ 182,585 \$ 160,085 \$ (22,50) Special Assessments 3,000 - (3,00) Intergovernmental 200,929 230,966 30,00 Licenses and Permits 3,345 3,207 (15 Fines and Forfeits 20,050 30,560 10,57 Public Charges for Services 15,950 17,187 1,23 Miscellaneous 17,800 20,681 2,81 Total Revenues 443,659 462,686 19,03 EXPENDITURES General Government 153,519 135,275 18,24 Public Safety 94,575 101,704 (7,12 Public Works 119,512 110,584 8,92 Culture and Recreation 26,200 6,311 19,84 Conservation and Development 1,000 1,250 (25 Capital Outlay 68,288 143,423 (75,11 Debt Service 6,065 75,285 (69,22 Total Expenditures (25,500) (111,146) (85,64 <t< th=""><th></th><th></th><th colspan="2">Original and Final Budget</th><th colspan="2">Actual</th><th colspan="2">Variance Favorable (Unfavorable)</th></t<>			Original and Final Budget		Actual		Variance Favorable (Unfavorable)	
Special Assessments 3,000 - (3,00) Intergovernmental 200,929 230,966 30,00 Licenses and Permits 3,345 3,207 (11 Fines and Forfeits 20,050 30,660 10,5 Public Charges for Services 15,950 17,187 1,2 Miscellaneous 17,800 20,681 2,8 Total Revenues 443,659 462,686 19,00 EXPENDITURES Seneral Government 153,519 135,275 18,24 Public Safety 94,575 101,704 (7,11 Public Works 119,512 110,584 8,93 Culture and Recreation 26,200 6,311 19,8 Conservation and Development 1,000 1,250 (25 Capital Outlay 68,288 143,423 (75,11 Debt Service 6,065 75,285 (89,22 Total Expenditures 469,159 573,832 (104,6) DEFICIENCY OF REVENUES 10,000 11,146 (85,64	REVENUES	Φ.	400 505	•	100.005		(00 200)	
Intergovernmental 200,929 230,966 30,00 Licenses and Permits 3,345 3,207 (11) Fines and Forfeits 20,050 30,560 10,57 Public Charges for Services 15,950 17,187 1,20 Miscellaneous 17,800 20,681 2,86 Total Revenues 443,659 462,686 19,00 EXPENDITURES 343,559 135,275 18,24 Public Safety 94,575 101,704 (7,11) Public Works 119,512 110,584 8,90 Culture and Recreation 26,200 6,311 19,86 Conservation and Development 1,000 1,250 (25,200 6,311 19,86 Capital Outlay 68,288 143,423 (75,100 1,250 (25,200 1,250 (25,200 1,250 (25,200 1,250 (25,200 1,250 (25,200 1,250 (25,200 (25,200 1,250 (25,200 (25,200 1,250 (25,200		\$		\$	160,085	\$	(22,500)	
Licenses and Permits 3,345 3,207 (11)	•		•		000 000		(3,000)	
Fines and Forfeits 20,050 30,560 10,5 Public Charges for Services 15,950 17,187 1,23 Miscellaneous 17,800 20,681 2,86 Total Revenues 443,659 462,686 19,03 EXPENDITURES General Government 153,519 135,275 18,22 Public Safety 94,575 101,704 (7,12 Public Works 119,512 110,584 8,93 Culture and Recreation 26,200 6,311 19,86 Conservation and Development 1,000 1,250 (22 Capital Outlay 68,288 143,423 (75,13) Debt Service 6,065 75,285 (69,23) Total Expenditures 469,159 573,832 (104,63) DEFICIENCY OF REVENUES UNDER EXPENDITURES (25,500) (111,146) (85,64) OTHER FINANCING SOURCES Sale of Assets 2 25,500 26,956 1,44 Total Other Financing Sources 25,500 159,121 133,63 NET CHANGE IN FUND BALANCE - 47,975 47,975	•				•			
Public Charges for Services 15,950 17,187 1,22 Miscellaneous 17,800 20,681 2,86 Total Revenues 443,659 462,686 19,02 EXPENDITURES Seneral Government 153,519 135,275 18,24 Public Safety 94,575 101,704 (7,11 Public Works 119,512 110,584 8,92 Culture and Recreation 26,200 6,311 19,86 Conservation and Development 1,000 1,250 (21 Capital Outlay 68,288 143,423 (75,12 Debt Service 6,065 75,285 (69,22 Total Expenditures 469,159 573,832 (104,67 DEFICIENCY OF REVENUES UNDER EXPENDITURES (25,500) (111,146) (85,64 OTHER FINANCING SOURCES Sale of Assets - 251 25 Proceeds from Long-Term Debt - 131,914 131,91 Transfers In for Utility 25,500 26,956 1,44 Total Other Financing			•		,		(138)	
Miscellaneous 17,800 20,681 2,81 Total Revenues 443,659 462,686 19,02 EXPENDITURES General Government 153,519 135,275 18,22 Public Safety 94,575 101,704 (7,12 Public Works 119,512 110,584 8,92 Culture and Recreation 26,200 6,311 19,88 Conservation and Development 1,000 1,250 (22 Capital Outlay 68,288 143,423 (75,13 Debt Service 6,065 75,285 (69,22 Total Expenditures 469,159 573,832 (104,67 DEFICIENCY OF REVENUES (25,500) (111,146) (85,64 OTHER FINANCING SOURCES Sale of Assets - 251 26 Proceeds from Long-Term Debt - 131,914 131,91 Transfers In for Utility 25,500 26,956 1,48 Total Other Financing Sources 25,500 159,121 133,62 NET CHANGE IN FUND BALANCE			•		· · · · · · · · · · · · · · · · · · ·			
Total Revenues	-		•	,	•		1,237	
EXPENDITURES General Government 153,519 135,275 18,24 Public Safety 94,575 101,704 (7,12 Public Works 119,512 110,584 8,92 Culture and Recreation 26,200 6,311 19,88 Conservation and Development 1,000 1,250 (29, 20, 20, 20, 20, 20, 20, 20, 20, 20, 20							2,881	
General Government 153,519 135,275 18,24 Public Safety 94,575 101,704 (7,11 Public Works 119,512 110,584 8,9 Culture and Recreation 26,200 6,311 19,8 Conservation and Development 1,000 1,250 (29 Capital Outlay 68,288 143,423 (75,13 Debt Service 6,065 75,285 (69,22 Total Expenditures 469,159 573,832 (104,63 DEFICIENCY OF REVENUES (25,500) (111,146) (85,64 OTHER FINANCING SOURCES Sale of Assets - 251 26 Proceeds from Long-Term Debt - 131,914 131,91 Transfers In for Utility 25,500 26,956 1,46 Total Other Financing Sources 25,500 159,121 133,62 NET CHANGE IN FUND BALANCE - 47,975 47,975 FUND BALANCE - BEGINNING 224,865 224,865 224,865	lotal Revenues		443,659		462,686		19,027	
Public Safety 94,575 101,704 (7,12) Public Works 119,512 110,584 8,92 Culture and Recreation 26,200 6,311 19,86 Conservation and Development 1,000 1,250 (22 Capital Outlay 68,288 143,423 (75,13 Debt Service 6,065 75,285 (69,22 Total Expenditures 469,159 573,832 (104,67) DEFICIENCY OF REVENUES UNDER EXPENDITURES (25,500) (111,146) (85,64) OTHER FINANCING SOURCES Sale of Assets - 251 26 Proceeds from Long-Term Debt - 131,914 131,91 Transfers In for Utility 25,500 26,956 1,45 Total Other Financing Sources 25,500 159,121 133,62 NET CHANGE IN FUND BALANCE - 47,975 47,97 FUND BALANCE - BEGINNING 224,865 224,865	EXPENDITURES							
Public Safety 99,575 101,704 (7,12 Public Works 119,512 110,584 8,92 Culture and Recreation 26,200 6,311 19,88 Conservation and Development 1,000 1,250 (29 Capital Outlay 68,288 143,423 (75,13 Debt Service 6,065 75,285 (69,22 Total Expenditures 469,159 573,832 (104,67 DEFICIENCY OF REVENUES (25,500) (111,146) (85,64 OTHER FINANCING SOURCES (25,500) (111,146) (85,64 OTHER FINANCING SOURCES Sale of Assets - 251 26 Proceeds from Long-Term Debt - 131,914 131,91 Transfers In for Utility 25,500 26,956 1,48 Total Other Financing Sources 25,500 159,121 133,62 NET CHANGE IN FUND BALANCE - 47,975 47,975 FUND BALANCE - BEGINNING 224,865 224,865 224,865	General Government		153,519		135,275		18,244	
Public Works 119,512 110,584 8,92 Culture and Recreation 26,200 6,311 19,88 Conservation and Development 1,000 1,250 (26 Capital Outlay 68,288 143,423 (75,13 Debt Service 6,065 75,285 (69,22 Total Expenditures 469,159 573,832 (104,67 DEFICIENCY OF REVENUES (25,500) (111,146) (85,64 OTHER FINANCING SOURCES (25,500) (111,146) (85,64 OTHER FINANCING SOURCES Sale of Assets - 251 26 Proceeds from Long-Term Debt - 131,914 131,91 Transfers In for Utility 25,500 26,956 1,48 Total Other Financing Sources 25,500 159,121 133,62 NET CHANGE IN FUND BALANCE - 47,975 47,975 FUND BALANCE - BEGINNING 224,865 224,865	Public Safety		•				(7,129)	
Culture and Recreation 26,200 6,311 19,88 Conservation and Development 1,000 1,250 (2t Capital Outlay 68,288 143,423 (75,15 Debt Service 6,065 75,285 (69,22 Total Expenditures 469,159 573,832 (104,65 DEFICIENCY OF REVENUES UNDER EXPENDITURES (25,500) (111,146) (85,62) OTHER FINANCING SOURCES Sale of Assets - 251 26 Sale of Assets - 251 26 Proceeds from Long-Term Debt - 131,914 131,91 Transfers In for Utility 25,500 26,956 1,46 Total Other Financing Sources 25,500 159,121 133,62 NET CHANGE IN FUND BALANCE - 47,975 47,975 FUND BALANCE - BEGINNING 224,865 224,865	Public Works		119,512		·		8,928	
Conservation and Development 1,000 1,250 (2g Capital Outlay 68,288 143,423 (75,15 Debt Service 6,065 75,285 (69,22 Total Expenditures 469,159 573,832 (104,65 DEFICIENCY OF REVENUES UNDER EXPENDITURES (25,500) (111,146) (85,62 OTHER FINANCING SOURCES Sale of Assets - 251 26 Proceeds from Long-Term Debt Transfers In for Utility - 131,914 131,914 Transfers In for Utility 25,500 26,956 1,46 Total Other Financing Sources 25,500 159,121 133,62 NET CHANGE IN FUND BALANCE - 47,975 47,97 FUND BALANCE - BEGINNING 224,865 224,865 224,865	Culture and Recreation		26,200		="		19,889	
Capital Outlay 68,288 143,423 (75,13) Debt Service 6,065 75,285 (69,22) Total Expenditures 469,159 573,832 (104,63) DEFICIENCY OF REVENUES (25,500) (111,146) (85,64) OTHER FINANCING SOURCES 3ale of Assets - 251 26 Proceeds from Long-Term Debt - 131,914 131,914 131,914 Transfers In for Utility 25,500 26,956 1,46 Total Other Financing Sources 25,500 159,121 133,62 NET CHANGE IN FUND BALANCE - 47,975 47,975 FUND BALANCE - BEGINNING 224,865 224,865	Conservation and Development		1,000		1,250		(250)	
Debt Service 6,065 75,285 (69,22) Total Expenditures 469,159 573,832 (104,65) DEFICIENCY OF REVENUES UNDER EXPENDITURES (25,500) (111,146) (85,64) OTHER FINANCING SOURCES Sale of Assets - 251 26 Proceeds from Long-Term Debt - 131,914 131,914 Transfers In for Utility 25,500 26,956 1,45 Total Other Financing Sources 25,500 159,121 133,62 NET CHANGE IN FUND BALANCE - 47,975 47,975 FUND BALANCE - BEGINNING 224,865 224,865	Capital Outlay		68,288		143,423		(75,135)	
Total Expenditures 469,159 573,832 (104,67) DEFICIENCY OF REVENUES UNDER EXPENDITURES (25,500) (111,146) (85,64) OTHER FINANCING SOURCES Sale of Assets - 251 26 Proceeds from Long-Term Debt - 131,914 131,914 Transfers In for Utility 25,500 26,956 1,48 Total Other Financing Sources 25,500 159,121 133,62 NET CHANGE IN FUND BALANCE - 47,975 47,975 FUND BALANCE - BEGINNING 224,865 224,865 224,865	Debt Service		6,065				(69,220)	
UNDER EXPENDITURES (25,500) (111,146) (85,64) OTHER FINANCING SOURCES 3251 28 Sale of Assets - 251 28 Proceeds from Long-Term Debt - 131,914 131,914 Transfers In for Utility 25,500 26,956 1,48 Total Other Financing Sources 25,500 159,121 133,62 NET CHANGE IN FUND BALANCE - 47,975 47,975 FUND BALANCE - BEGINNING 224,865 224,865	Total Expenditures		469,159		573,832		(104,673)	
OTHER FINANCING SOURCES Sale of Assets Proceeds from Long-Term Debt Transfers In for Utility Total Other Financing Sources NET CHANGE IN FUND BALANCE FUND BALANCE - BEGINNING Control of the state of the sta								
Sale of Assets - 251 25 Proceeds from Long-Term Debt - 131,914 131,91 Transfers In for Utility 25,500 26,956 1,48 Total Other Financing Sources 25,500 159,121 133,62 NET CHANGE IN FUND BALANCE - 47,975 47,975 FUND BALANCE - BEGINNING 224,865 224,865	UNDER EXPENDITURES		(25,500)		(111,146)		(85,646)	
Proceeds from Long-Term Debt - 131,914 131,91 Transfers In for Utility 25,500 26,956 1,48 Total Other Financing Sources 25,500 159,121 133,62 NET CHANGE IN FUND BALANCE - 47,975 47,97 FUND BALANCE - BEGINNING 224,865 224,865	OTHER FINANCING SOURCES							
Transfers In for Utility 25,500 26,956 1,48 Total Other Financing Sources 25,500 159,121 133,62 NET CHANGE IN FUND BALANCE - 47,975 47,975 FUND BALANCE - BEGINNING 224,865 224,865	Sale of Assets		-		251		251	
Total Other Financing Sources 25,500 159,121 133,62 NET CHANGE IN FUND BALANCE - 47,975 47,97 FUND BALANCE - BEGINNING 224,865 224,865			-		131,914		131,914	
NET CHANGE IN FUND BALANCE - 47,975 47,975 FUND BALANCE - BEGINNING 224,865 224,865	Transfers In for Utility		25,500		26,956		1,456	
FUND BALANCE - BEGINNING 224,865 224,865	Total Other Financing Sources		25,500		159,121		133,621	
	NET CHANGE IN FUND BALANCE		æ		47,975		47,975	
FLIND RALANCE FNDING \$ 224.965 \$ 272.940 \$ 47.00	FUND BALANCE - BEGINNING		224,865	<u> </u>	224,865	Trumpus de la constitución (cons	•	
Φ 224,000 Φ 212,040 Φ 47,97	FUND BALANCE - ENDING	\$	224,865	\$	272,840	\$	47,975	

Schedule of Revenues, Expenditures and Changes in Fund Balance Budget and Actual Fire Department Fund For the Year Ended December 31, 2012

	ar	Original nd Final udget		Actual	Variance Favorable (Unfavorable)		
REVENUES	_		_			0.040	
Intergovernmental Revenues	\$	79,500	\$	86,342	\$	6,842	
Charges for Service		4,000		4,353		353	
Investment Income		300		180		(120)	
Donations		9,000		-		(9,000)	
Miscellaneous		4,800		3,216	-	(1,584)	
Total Revenues		97,600		94,091		(3,509)	
EXPENDITURES							
Public Safety:							
Salaries and Wages		1,800		988		812	
Employee Benefits		125		102		23	
Man Hours Expense		8,500		5,455		3,045	
Clothing Allowance		7,500		434		7,066	
Training Expense		13,500		7,940		5,560	
Utilities		5,750		4,961		789	
Insurance		8,300		7,710		590	
Vehicle and Equipment Repairs		7,850		8,868		(1,018)	
Fuel Expense		2,500		2,308		192	
Miscellaneous		2,350		3,781	TOWN ACTURE CO. P.C.	(1,431)	
Total Expenditures	<u></u>	58,175	10	42,547		15,628	
NET CHANGE IN FUND BALANCE		39,425		51,544		12,119	
FUND BALANCE - BEGINNING		138,153		152,643		(14,490)	
FUND BALANCE - ENDING	\$	177,578	\$	204,187	\$	(2,371)	

Schedule of Revenues, Expenditures and Changes in Fund Balance Budget and Actual Library Fund For the Year Ended December 31, 2012

		Original and Final Budget		Actual	Variance Favorable (Unfavorable)		
REVENUES							
General Property Taxes	\$	22,500	\$	22,500	\$	-	
Intergovernmental		34,845		31,116		(3,729)	
Public Charges for Services		4,000		4,123		123	
Investment Income		500		212		(288)	
Donations		600		3,013		2,413	
Total Revenues		62,445		60,964		(1,481)	
EXPENDITURES							
Culture and Recreation:							
Salaries and Wages		43,000		42,185		815	
Employee Benefits		2,000		1,851		149	
Training Expense		600		664		(64)	
Books, Videos and Periodicals		5,500		5,902		(402)	
Automation Expense		4,500		4,344		156	
Utilities		4,500		4,223		277	
Postage		1,000		1,125		(125)	
Building Expenses		750		1,216		(466)	
Miscellaneous		1,250		2,546		(1,296)	
Total Expenditures	**************************************	63,100		64,056		(956)	
NET CHANGE IN FUND BALANCE		(655)		(3,092)		(2,437)	
FUND BALANCE - BEGINNING		114,255	,	114,255		~	
FUND BALANCE - ENDING	\$	113,600	\$	111,163	\$	(2,437)	

Notes to Budgetary Comparison Schedules For the Year Ended December 31, 2012

BUDGETARY PROCESS

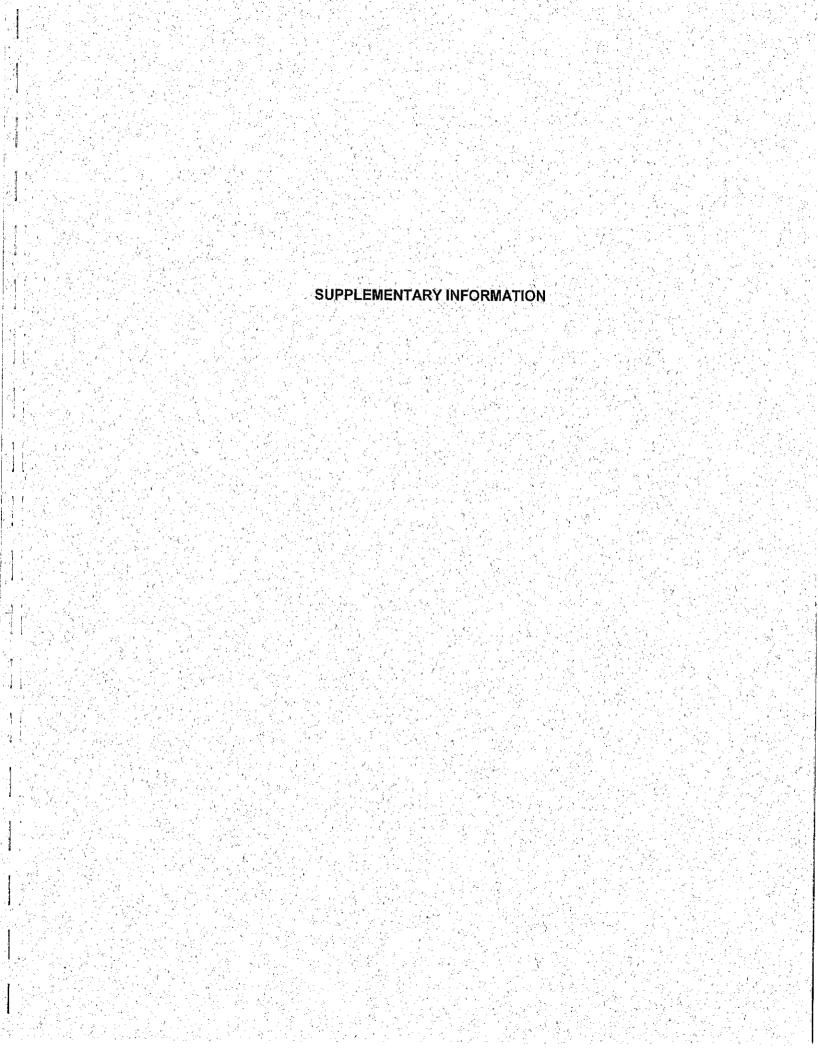
The Village follows these procedures in establishing the budgetary data:

- During October, Village management submits to the Village Board a proposed operating budget for the calendar year commencing the following January 1. The operating budget includes proposed expenditures and the means of financing them. After submission to the governing body, public hearings are held to obtain taxpayer comments. Following the public hearings, the proposed budget, including authorized additions and deletions, is legally enacted by Village Board action.
- Budgets are adopted on a basis consistent with accounting principles generally accepted in the United States
 of America for the general and special revenue funds. Budget is defined as the originally approved budget
 plus or minus approved amendments. There were no amendments during the year. Budget appropriations
 not expended during the year are closed to fund balance unless authorized by the governing body to be
 forwarded into the succeeding year's budget.
- During the year, formal budgetary integration is employed as a management control device for the general fund and special revenue funds.
- Expenditures may not exceed appropriations provided in detailed budget accounts maintained for each
 activity or department of the Village. Amendments to the budget during the year require initial approval by
 management and are subsequently authorized by the Village Board.

EXCESS OF ACTUAL EXPENDITURES OVER BUDGET IN INDIVIDUAL FUNDS

The following functions had an excess of actual expenditures over budget for the year ended December 31, 2012:

General Fund	\$ 7,129
Public Safety	250
Conservation and Development	75,135
Capital Outlay	69,220
Debt Service	
Fire Department Fund	
Public Safety:	
Vehicle and Equipment Repairs	1,018
Miscellaneous	1,431
Library Fund	
Culture and Recreation:	
Training Expense	64
Books, Videos and Periodicals	402
Postage	125
Building Expenses	466
Miscellaneous	1,296



Schedule of Operating Revenues and Expenses Water and Sewer Utility For the Year Ended December 31, 2012

	Water		Sewer			Total
OPERATING REVENUES						
Metered Sales:						
Residential	\$	26,308	\$	97,463	\$	123,771
Commercial		5,429		27,434		32,863
industrial		72,125		8,755		80,880
Public Authorities		3,151		15,514		18,665
Total Metered Sales	~ ~~~	107,013		149,166	<u></u>	256,179
Private Fire Protection		1,512		<u>.</u>		1,512
Public Fire Protection		36,279		-		36,279
Total Sales of Water		144,804		149,166		293,970
Other Operating Revenues;						
Customer Forfeited Discounts		-		356		356
Miscellaneous Operating Revenue		1,532		340		1,872
Total Operating Revenue	<u></u>	146,336		149,862		296,198
OPERATING EXPENSES						
Operation and Maintenance:						
Operation Labor		24,163		37,179		61,342
Power Purchased for Pumping		29,138		25,049		54,187
Chemicals for Sewage Treatment		587		,		587
Maintenance and Repairs		8,139		12,065		20,204
Operating Supplies		602		1,768		2,370
Operating Transportation Expenses		1,469		1,469		2,938
Total Operation and Maintenance		64,098		77,530		1 41,628
Administrative and General:						
Salaries		6,831		6,840		13,671
Office Supplies		327		385		712
Outside Services Employed		1,975		15,705		17,680
Utilities		961		462		1,423
Property Insurance		1,978		2,159		4,137
Miscellaneous		1,265		4,138		5,403
Total Administrative and General Expenses		13,337		29,689		43,026
Other Operating Expenses:						
Depreciation		33,570		86,822		120,392
TOTAL OPERATING EXPENSES		111,005		194,041		305,046
OPERATING INCOME (LOSS)		35,331		(44,179)		(8,848)
NON-OPERATING REVENUES (EXPENSES)						
Interest Income		245		1,704		1,949
Interest Expense		(5,853)		(8,122)		(13,975)
Total Non-Operating Revenues (Expenses)		(5,608)		(6,418)		(12,026)
TRANSFERS OUT		(26,604)		(352)		(26,956)
					-	

Schedule of Detailed Budgetary Revenues and Other Financing Sources Comparison General Fund For the Year Ended December 31, 2012

TAVEC	а	Original nd Final Budget		Actual	Variance Favorable (Unfavorable)	
TAXES General Property Taxes	\$	182,585	\$	160,085	\$	(22,500)
SPECIAL ASSESSMENTS		3,000	L			(3,000)
INTERGOVERNMENTAL						
Shared Revenues		165,755		165,787		32
General Highway Aids		34,174		34,174		-
Local Road Improvement		-		29,422		29,422
Computer Aid		400		337		(63)
Police Training Ald		600		480		(120)
School Patrol Aid			·	766		766
Total Intergovernmental	berriet statement	200,929		230,966	····	30,037
LICENSES AND PERMITS						•
Liquor and Malt Beverage Licenses		1,700		1,746		46
Operators Licenses		700		702		2
Cigarette Licenses		50		50		1 ~
Dog and Cat Licenses		150		133		(17)
Building Permits		600		395		(205)
Other Permits		100		131		31
License Publication Fees		45		50		5
	E-11-11-22-11-1-2-2			3,207		(138)
Total Licenses and Permits	ker	3,345		3,207	<u>,</u>	(130)
FINES AND FORFEITS Court Penalties and Fines		20,000		30,560		10,560
Parking Violations		50		-		(50)
Total Fines and Forfeits		20,050		30,560		10,510
			-			
PUBLIC CHARGES FOR SERVICES						(4.4)
Clerk's Revenue		100		86		(14)
Police Department		500		203		(297)
Garbage Bag Revenue		7,500		8,598		1,098
Garbage and Dump Revenue		150		206		56
Recycling		7,100		8,094		994
Weed and Nuisance Control		200		-		(200)
Snow Removal		400		_		(400)
Total Public Charges for Services		15,950		17,187	ı 	1,237

Schedule of Detailed Budgetary Revenues and Other Financing Sources Comparison General Fund For the Year Ended December 31, 2012

MISCELLANEOUS		Original nd Final Budget		Actual	Variance Favorable (Unfavorable)		
Miscellaneous General Revenue	\$	1,400	\$	3,460	\$	2,060	
Interest Income	Ψ	600	Ψ	490	Ψ	(110)	
Rent		15,800		16,731		931	
Total Miscellaneous		17,800		20,681		2,881	
Total Revenues		443,659		462,686		19,027	
OTHER FINANCING SOURCES							
Sale of Assets		-		251		251	
Proceeds from Long-Term Debt		•		131,914		131,914	
Transfers In from Utility		25,500		26,956		1,456	
Total Other Financing Sources	Table 1.00	25,500		159,121		133,621	
TOTAL REVENUES AND							
OTHER FINANCING SOURCES	\$	469,159	\$	621,807	\$	152,648	

Schedule of Detailed Budgetary Expenditures Comparison General Fund For the Year Ended December 31, 2012

	Original and Final Budget				Variance Favorable (Unfavorable)		
EXPENDITURES	,		 	Actual	<u></u>		
GENERAL GOVERNMENT							
Village Board	\$	7,000	\$	6,776	\$	224	
Village President		2,000		1,375		625	
Municipal Court		9,000		8,751		249	
Legal		2,500		615		1,885	
Administrative		1,700		1,929		(229)	
Clerk/Treasurer		30,884		27,220		3,664	
Elections		3,500		2,517		983	
Finance		8,000		7,800		200	
Assessor		4,500		4,420		80	
Village Hall Expenses		14,550		11,708		2,842	
insurance		13,300		14,472		(1,172)	
Retlrement		8,140		8,382		(242)	
Social Security		10,470		10,587		(117)	
Health Insurance		28,575		28,635		(60)	
Travel Expense		400		88		312	
Miscellaneous		9,000		_		9,000	
Total General Government		153,519		135,275		18,244	
PUBLIC SAFETY							
Police Salaries and Wages		50,575		57,026		(6,451)	
Police Operations		16,500		15,847		653	
Fire Protection		20,700		21,657		(957)	
Rescue Squad		6,200		5,850		350	
Building Inspection		600		1,324		(724)	
Total Public Safety		94,575		101,704		(7,129)	
PUBLIC WORKS							
Salaries and Wages		38,412		39,305		(893)	
Clothing Allowance		500		257		243	
Street Maintenance		25,100		1 8,601		6,499	
Street Cleaning		1,000		405		595	
Snow Removal		4,000		4,508		(508)	
Street Lighting		22,000		21,227		773	
Sidewalks		1,500		1,000		500	
Street Signs and Markings		2,000		1,260		740	
Garage and Building		200		269		(69).	
Sanitation		9,500		8,271		1,229	
Recycling		14,100		13,810		290	
Weed Cutting		1,200		1,671		(471)	
Total Public Works		119,512		110,584		8,928	

Schedule of Detailed Budgetary Expenditures Comparison - Continued General Fund

For the Year Ended December 31, 2012

	Original and Final Budget			Actual	Variance Favorable (Unfavorable)		
CULTURE AND RECREATION							
General Recreation	\$	400	\$	196	\$	204	
Celebrations and Entertainment		3,300		6,115		(2,815)	
Library		22,500		-		22,500	
Total Culture and Recreation		26,200		6,311		19,889	
CONSERVATION AND DEVELOPMENT							
Community Development		1,000		1,250		(250)	
CAPITAL OUTLAY							
General Government		59,288		122,256		(62,968)	
Public Safety		5,000		3,995		1,005	
Public Works		4,000		17,172		(13,172)	
Total Capital Outlay		68,288		143,423		(75,135)	
DEBT SERVICE							
Principal		2,285		71,804		(69,519)	
Interest		3,780		3,481		299	
Total Debt Service		6,065		75,285		(69,220)	
TOTAL EXPENDITURES	\$	469,159	\$	573,832	\$	(104,673)	

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Other Matters

In addition, we felt the other matters described in the following paragraphs were important to the operations of the Village. These matters may involve internal controls, general operations, recommendations for the adoption of policies and other such items that we feel will enhance the Village of Lena.

Prior Year Observations

Concentration of Cash (per 12/31/04 letter)

The Village should consider the amounts of uninsured cash and the associated risk. The uninsured cash at December 31, 2012 was \$301,177. The Village should consider obtaining additional collateral or place deposits in various banks for greater protection of assets.

Status (12/31/12)

This remains an issue the Village needs to address. The Village has obtained some collateral but the Village still has uninsured cash at December 31, 2012 of \$301,177.

Other Items

Replacement Fund for Sewer Plant Equipment

The Village is required to maintain replacement funds to be in compliance with sewer grants received in prior years. The Village's sewer user charge ordinance requires the Village to set aside \$7,884 per year to be used to finance replacement and major repairs of certain listed sewer plant items. An analysis of the cash status of the fund follows:

	Clean Water				
Required Replacement Fund Amount - January 1, 2012 2012 Required Addition Less: 2012 Expenditures From Replacement Fund	\$	70,871 7,884 ~			
Required Replacement Fund Amount - December 31, 2012	1112-11	78,755			
Replacement Fund Investment Activities:					
Investment Balance - January 1, 2012		143,042			
2012 Additions		1,530			
Interest Earned on Replacement Fund Investments		H			
Investment Balance - December 31, 2012	The state of the s	144,572			
Less: Excess Balance - December 31, 2012	\$	(65,817)			

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Other Items - Continued

The water department's rate of returns is as follows:

	2012		2011		2010	
UTILITY PLANT						
Beginning	\$	557,880	\$	494,576	\$	495,072
Ending		566,645		557,880	·	494,576
Average		562,263		526,228		494,824
ACCUMULATED DEPRECIATION						
Beginning		(130,582)		(132,369)		(121,827)
Ending		(141,461)		(130,582)		(132,369)
Average		(136,022)		(131,476)	MPHILIP	(127,098)
MATERIALS AND SUPPLIES INVENTORY						
Beginning		6,411		6,155		6,261
Ending		5,694		6,411		6,155
Average	PARTIE TO LA COLOR	6,053	Withman	6,283		6,208
REGULATORY LIABILITY						
Beginning		(81,219)		(87,988)		(94,755)
Ending	D=-=	(74,450)		(81,218)		(87,988)
Average	haran telefit	(77,835)		(84,603)	E MANAGEMENT AND ADDRESS OF THE PARTY AND ADDR	(91,372)
AVERAGE NET RATE BASE	\$	354,459	\$	316,433	\$	282,563
NET OPERATING INCOME	\$	29,717	\$	29,762	\$	38,915
RATES OF RETURN	de se constant de la	8.38%		9.41%		13.77%

Other Items - Continued

The sewer department's rate of returns is as follows:

	-	2012		2011		2010
UTILITY PLANT						
Beginning	\$	3,163,408	\$	3,138,087	\$	3,116,261
Ending		3,169,594		3,163,408		3,138,087
Average		3,166,501		3,150,748		3,127,174
ACCUMULATED DEPRECIATION						
Beginning		(1,624,247)		(1,556,547)		(1,471,769)
Ending	**********	(1,709,987)	-	(1,624,247)		(1,556,547)
Average	-	(1,667,117)		(1,590,397)		(1,514,158)
MATERIALS AND SUPPLIES INVENTORY						
Beginning		125		125		125
Ending		125		125	Milione	125
Average		125		125	I nkhaman	125
AVERAGE NET RATE BASE	\$	1,499,509	\$	1,560,476	\$	1,613,141
NET OPERATING LOSS	\$	(44,179)	\$	(76,767)	\$	(36,260)
RATES OF RETURN	bro-mono	-2.95%		-4.92%	rivarios a	-2.25%

Closing

We thank you for allowing us to be of service to the Village of Lena. We received complete cooperation and appreciate your consideration of our comments and your implementation of suggestions.

This information in intended solely for the use by the Village Board, management, and others within the Village and is not intended to be and should not be used by anyone other than these specified parties.

KERBER, ROSE & ASSOCIATES, S.C.

Certified Public Accountants

March 28, 2013